

## Appendix

### Consolidated Income Statement

<i>(en millions d'euros)</i>	2018	2019
Revenue	74,027	74,731
Adjusted operating Income	5,689	6,324
Operating income	4,400	4,668
Net financial income (expense)	(446)	(344)
Income taxes	(615)	(716)
Share in net earnings of companies at equity	(44)	(24)
Consolidated profit	3,295	3,584
Attributable to owners of the parent	2,827	3,201
<i>attributable to non-controlling interests</i>	468	383
Basic earnings per €1 par value share attributable to equity holders of the parent	3.16	3.58
Diluted earnings per €1 par value share – attributable to equity holders of the parent	3.01	3.40

### Consolidated balance sheet

#### Assets

<i>(in million euros)</i>	31 December 2018	31 December 2019
Total non-current assets	33,806	38,439
Total current assets	28,146	31,327
<b>TOTAL ASSETS</b>	<b>61,952</b>	<b>69,766</b>

#### Equity and liabilities

<i>(in million euros)</i>	31 December 2018	31 December 2019
Total equity	19,594	21,801
Total non-current liabilities	12,356	16,265
Total current liabilities	30,002	31,700
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>61,952</b>	<b>69,766</b>

### Consolidated statement of cash flows

<i>(in million euros)</i>	2018	2019
Consolidated profit from continuing operations	3,295	3,584
Funds from operations	6,734	7,573
Net cash from (used in) operating activities of continuing operations	8,395	8,705
Net cash from (used in) investing activities of continuing operations	(4,739)	(5,972)
Net cash from (used in) financing activities of continuing operations	(7)	(309)
Effect of changes in exchange rates	(44)	(21)
Increase (decrease) in cash from continuing operations and from operations held for sale or to be continued in partnership	3,605	2,403
Net cash and cash equivalents at beginning of period	11,797	15,402
Net cash and cash equivalents of continuing operations at end of period	15,402	17,805